Financial Summary for the 1st Half of FY2026 Ended September 30, 2026

November 24, 2026

Meiji Yasuda Life Insurance Company

Ⅰ.	Financial Results Summary for the 1st Half of FY2026	P.2
Ⅱ.	Results of Meiji Yasuda Group	P.3
Ⅲ.	Results of Meiji Yasuda	P.9
Ⅳ.	Results of StanCorp and Banner Life (Reference)	P.17
Ⅴ.	Business Outlook for FY2026	P.21
Ⅵ.	Progress of Management Targets for “MY Mutual Way Phase Ⅱ” (FY2024-FY2026)	P.22

Ⅰ. Financial Results Summary for the 1st Half of FY2026

明治安田
MEIJI YASUDA

Insurance Premiums of the Group (excluding reinsurance income) **2,423.9 billion yen**	**Increased by 71.7 billion yen (+3.0%) year-on-year** • Increased year-on-year, mainly due to favorable sales of yen-denominated single payment premium endowment insurance at Meiji Yasuda and the effect of the acquisition of Banner Life and Allstate's group insurance business in the overseas insurance business.
Net Operating Profit of the Group * **435.1 billion yen**	**Increased by 104.9 billion yen (+31.8%) year-on-year** • Achieved a record high, mainly due to an increase in investment related gains at Meiji Yasuda and the effect of the acquisition of Banner Life and Allstate's group insurance business in the overseas insurance business.
Group ESR **202.9%**	**Decreased by 5.8 pts from the end of FY2025** • Maintaining a high level of soundness, although it declined from the end of FY2025 due to factors such as rising domestic and foreign interest rates.
Outlook for FY2026	• Insurance premiums of the Group are expected to continue to "increase" and Net operating profit of the Group is expected to be revised from "flat" to "increase."

- Net operating profit of the Group: Net operating profit (base profit excluding the impact of provision or reversal of standard policy reserves) of Meiji Yasuda + Net operating profit equivalents (which are pretax profit excluding capital gains/losses, etc.; adjusted based on the ratio of equity stakes held by Meiji Yasuda) of consolidated subsidiaries and affiliates, as well as equity-method affiliates. This figure also offsets some internal transactions within Meiji Yasuda Group.

1. Insurance Premiums of the Group (1/2)

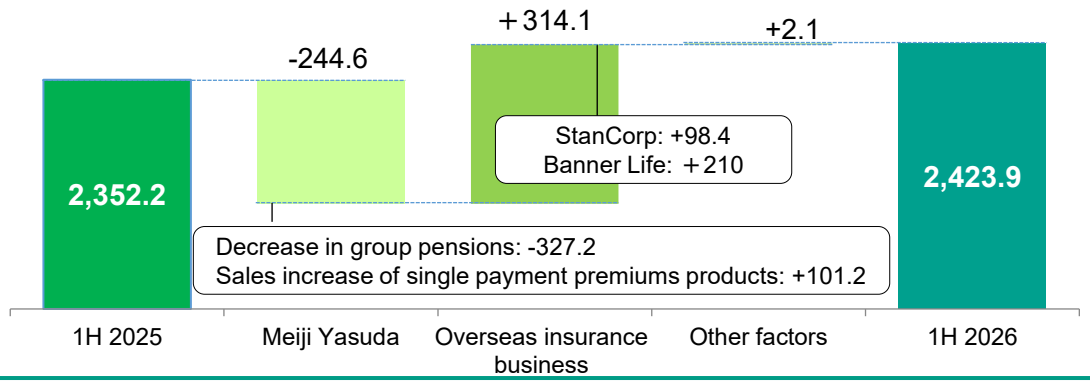
■ Insurance Premiums of the Group

(Billions of yen)

	1H FY2025	1H FY2026	Change
Insurance premiums of the Group (excluding reinsurance income)*1	2,352.2	2,423.9	+3.0%
Overseas insurance business and other businesses*2	341.9	658.3	+92.5%
Overseas insurance business	332.4	646.5	+94.5%
StanCorp	323.0	421.5	+30.5%
Banner Life	-	210.0	-
Insurance premiums of the Group*3	2,355.7	2,511.4	+6.6%

■ Main Factors of Change in Insurance Premiums of the Group (Excluding Reinsurance Income)

(Billions of yen)



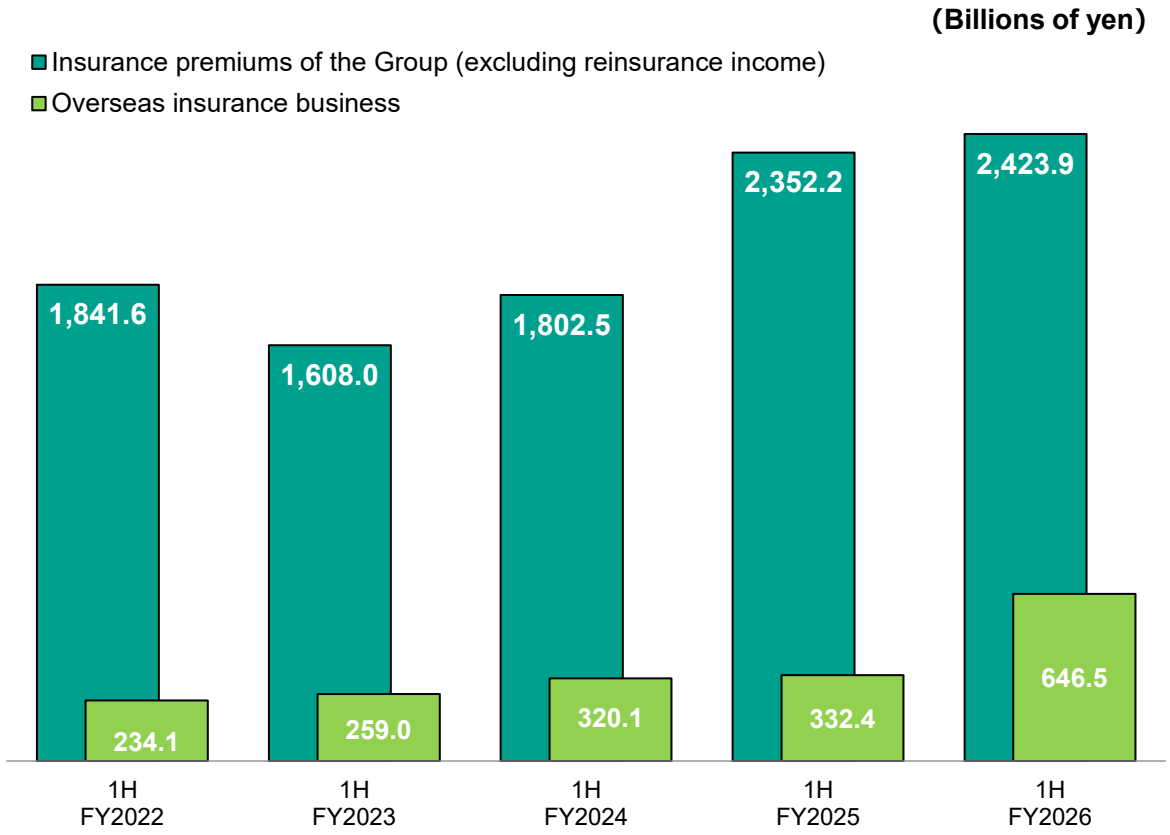
○ Insurance premiums of the Group (excluding reinsurance income) increased by 3.0% year-on-year, mainly due to favorable sales of yen-denominated single payment premium endowment insurance at Meiji Yasuda and contributions from the overseas insurance business.

○ Insurance premiums of overseas insurance business increased by 94.5% year-on-year, due to the effect of the acquisition of Banner Life and Allstate's group insurance business in the overseas insurance business (a record high).

*1 "Insurance premiums of the Group (excluding reinsurance income)" refers to the amount after deducting reinsurance income (for FY2025, reinsurance income of Meiji Yasuda) from "Insurance premiums of the Group".
*2 The sum of overseas insurance business and domestic business except for domestic insurance business. The accounting period for consolidated overseas subsidiaries and affiliates is from January to June.
*3 "Insurance premiums of the Group" refers to insurance premiums and other in the consolidated statements of income. The method for calculating premiums and other income of overseas insurance companies was revised: through FY2025, reinsurance premiums were deducted from premiums, but from FY2026, reinsurance premiums are no longer deducted, and reinsurance income is added.

1. Insurance Premiums of the Group (2/2)

■ Trend of Insurance Premiums of the Group (Excluding Reinsurance Income)



- ○ Insurance premiums of the Group (excluding reinsurance income) increased year-on-year.
- ○ Insurance premiums of overseas insurance business also achieved a record high, mainly due to the effect of the acquisition of Banner Life.

明治安田
MEIJI YASUDA

2. Net Operating Profit of the Group (1/2)

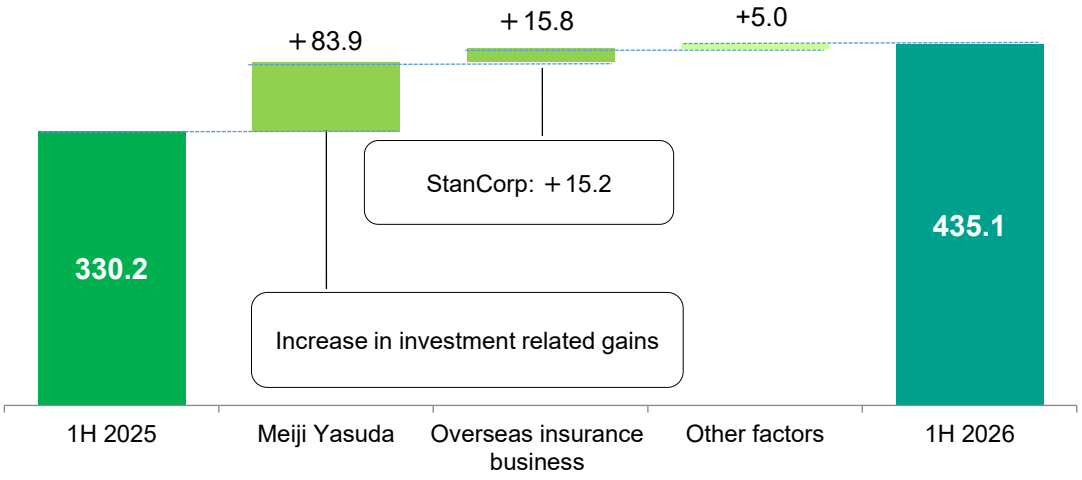
■ Net Operating Profit of the Group

(Billions of yen)

	1H FY2025	1H FY2026	Change
Net operating profit of the Group*1	330.2	435.1	+31.8%
Overseas insurance business and other businesses*2	72.1	89.9	+24.8%
Overseas insurance business	70.2	86.1	+22.6%
StanCorp	55.9	71.2	+27.3%
Banner Life	-	8.1	-

■ Main Factors of Change in Net Operating Profit of the Group

(Billions of yen)



○ Net operating profit of the Group increased by 31.8% year-on-year, mainly due to an increase in investment related gains at Meiji Yasuda (a record high).

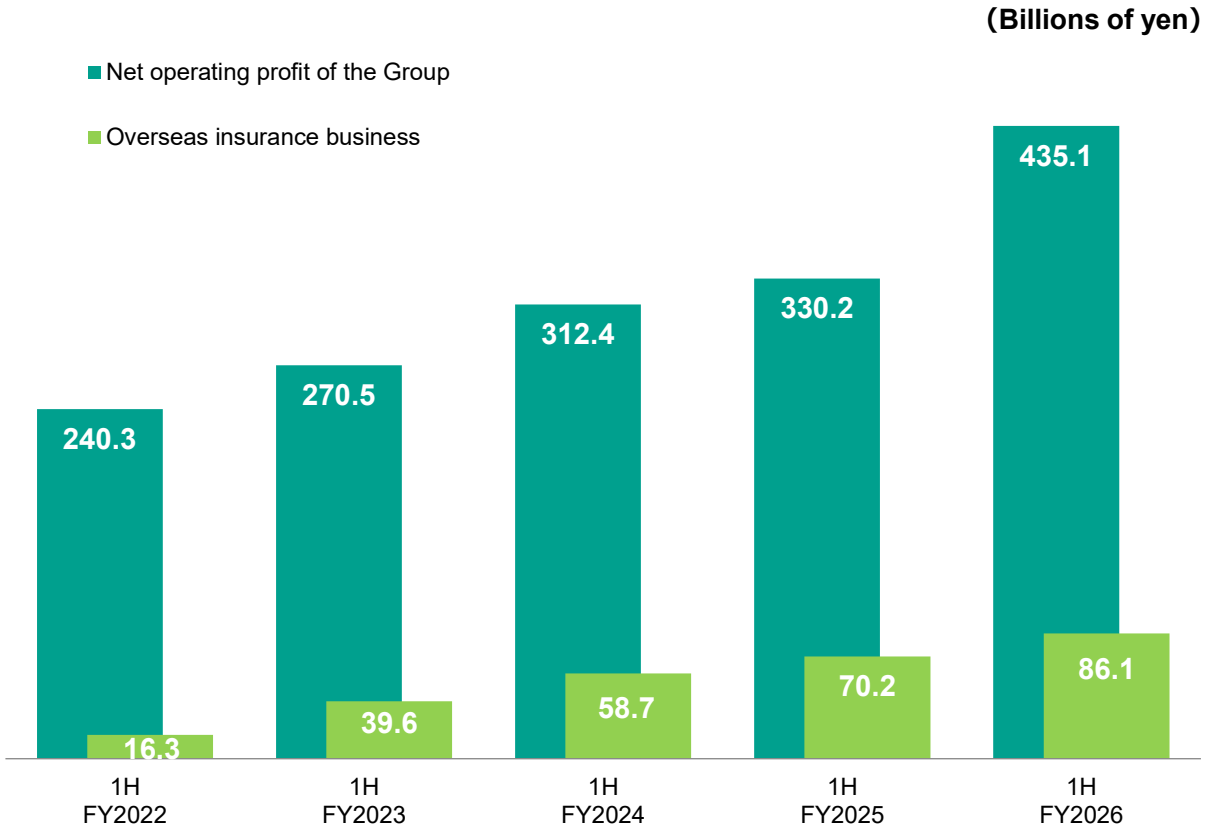
○ Net operating profit of overseas insurance business increased by 22.6% year-on-year, due to the effect of the acquisition of Banner Life and Allstate's group insurance business in the overseas insurance business (a record high).

*1 Net operating profit of the Group: Net operating profit (base profit excluding the impact of provision or reversal of standard policy reserves) of Meiji Yasuda + Net operating profit equivalents (which are pretax profit excluding capital gains/losses, etc.; adjusted based on the ratio of equity stakes held by Meiji Yasuda) of consolidated subsidiaries and affiliates, as well as equity-method affiliates. This figure also offsets some internal transactions within Meiji Yasuda Group.

*2 The sum of overseas insurance business and domestic business except for domestic insurance business. The accounting period for consolidated overseas subsidiaries and affiliates is from January to June.

2. Net Operating Profit of the Group (2/2)

■ Trend of Net Operating Profit of the Group*



○ Net operating profit of the Group achieved a record high for 1H results.

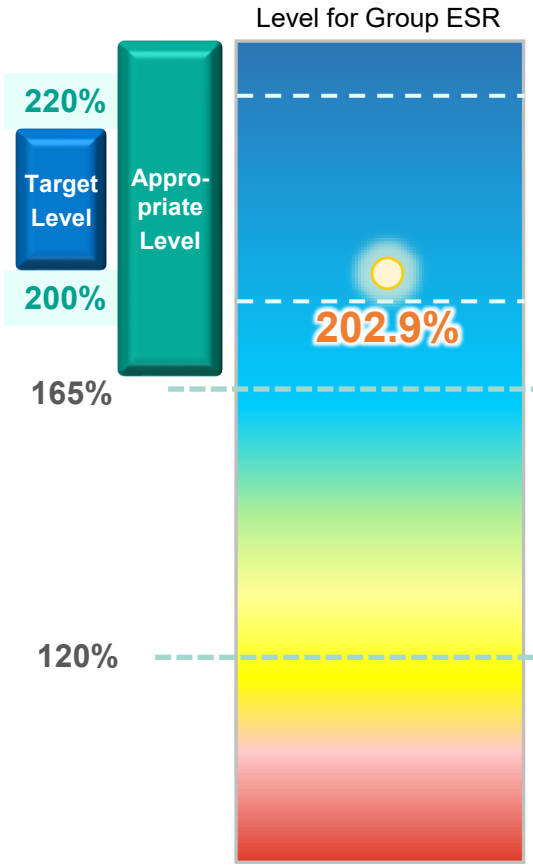
○ Net operating profit equivalents of overseas insurance business also achieved a record high, driven by steady growth from acquisitions and other factors.

* Figures from FY2022 to FY2025 for “Net operating profit of the Group” are also restated.

3. Indicators of Soundness

■ Group ESR

Our company has set the Group ESR, an indicator of Soundness, defined as the lower of the standard model ESR*1 and the internal model ESR *2. We make management decisions such as policyholder dividends and other matters according to the ESR level.



<Policyholder Dividend Concept According to the ESR level>

- Deliver a stable stream of policyholder dividends
- Consider and implement the additional payout of dividends if the ESR level is expected to stably exceed 220%

- Consider and implement risk mitigation and other measures to ensure the steady payout of policyholder dividends

- Prioritize securing reserves to maintain soundness while considering, for example, the downward revision of the level of policyholder dividends

○ Group ESR was 202.9%, maintaining a high level of soundness, although it declined from the end of FY2025 due to factors such as rising domestic and foreign interest rates.

○ We will work towards the sustainable improvement of corporate value and the stable realization of policyholder dividends while continuing to prioritize maintaining financial soundness.

*1 A solvency indicator used by Financial Services Agency of Japan (JFSA) in supervising insurers (its statutory name is the “Solvency Margin Ratio”), referring to the ESR calculated using a standard model based on industry-wide common standards.
*2 ESR calculated using an internal model that reflects our actual business practices.

Standard model ESR	Internal model ESR
210.5%	202.9%

明治安田
MEIJI YASUDA

4. Consolidated Statements of Income and Balance Sheet

Consolidated Statements of Income (Summary)

(Billions of yen)

	1H FY2026	Change
Ordinary income (A)	3,792.0	+7.4%
Insurance premiums and other	2,511.4	+6.6%
Investment income	1,193.8	+8.2%
Ordinary expenses (B)	4,058.5	+17.2%
Benefits and other payments	2,330.0	+21.3%
Provision for policy reserves and other reserves	133.2	-69.6%
Investment expenses	978.6	+56.3%
Operating expenses	484.6	+29.8%
Ordinary profit (A-B)	-266.4	–
Extraordinary gains/losses*	339.8	+4,478.2%
Income taxes	0.7	-91.2%
Net surplus attributable to the parent company	71.7	+8.9%

* Extraordinary gains increased significantly year-on-year, mainly due to a reversal of the reserve for price fluctuations of 343.3 billion yen in connection with capital losses arising from the replacement of bonds.

Consolidated Balance Sheet (Summary)

(Billions of yen)

	End of 1H FY2026	Difference
Total assets	60,297.2	+1,198.6
Cash, deposit and call loans	1,020.5	-133.5
Securities	48,086.8	+1,183.8
Loans	6,088.7	+91.7
Tangible fixed assets	1,113.8	+47.7
Intangible fixed assets	1,188.5	-42.7
Total liabilities	53,510.5	+1,155.0
Policy reserves and other reserves	45,369.9	+943.9
Policy reserves	44,050.7	+852.7
Bonds	1,343.5	+45.5
Reserve for price fluctuation	801.5	-343.2
Total net assets	6,786.6	+43.6
Foundation funds and reserve for redemption of foundation funds	980.0	–
Surplus	55.9	-111.8
Net unrealized gains on available-for-sale securities	5,109.8	+139.6

1. Insurance Premiums and Other

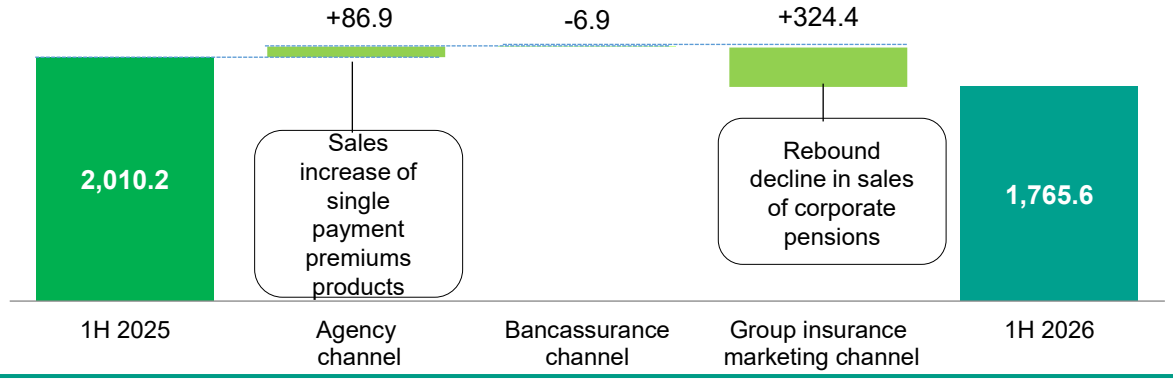
■ Insurance Premiums and Other

(Billions of yen)

	1H FY2025	1H FY2026	Change
Insurance premiums	2,010.2	1,765.6	-12.2%
Individual life insurance and annuities	1,203.2	1,283.4	+6.7%
Agency channel	1,023.5	1,110.4	+8.5%
Level premiums	562.7	549.8	-2.3%
Single payment premiums	460.7	560.6	+21.7%
Bancassurance channel	161.7	154.8	-4.3%
Group insurance	153.0	155.2	+1.5%
Group pensions	639.0	311.8	-51.2%
Insurance premiums and other*	2,013.7	1,780.9	-11.6%

■ Factors of Change by Channels

(Billions of yen)



- ○ Insurance premiums decreased by 12.2% year-on-year, mainly due to a rebound decline in sales of defined benefit corporate pensions, for which Meiji Yasuda resumed selling in April 2025.
- ○ Insurance premiums of individual life insurance and annuities increased by 6.7% year-on-year, mainly due to favorable sales of yen-denominated single payment premium endowment insurance in the Agency channel.

* “Insurance premiums and other” refers to the income from insurance premiums stated in the unconsolidated statement of income, which includes both insurance premium income and reinsurance income.

2. Annualized New Premiums (Individual Life Insurance and Annuities)

■ Annualized New Premiums (Individual Life Insurance and Annuities)

(Billions of yen)

	1H FY2025	1H FY2026	Change
Annualized new premiums	84.1	95.9	+14.0%
Agency channel	72.7	84.6	+16.5%
Bancassurance channel	10.8	10.6	-2.0%
Protection-type products premiums*1	15.3	13.8	-9.8%
Saving-type products premiums*2	63.4	77.7	+22.5%
Third-sector insurance premiums*3	18.0	15.7	-12.9%

○ Annualized new premiums increased by 14.0% year-on-year, mainly due to favorable sales of yen-denominated single payment premium endowment insurance in the Agency channel.

*1 Consist of comprehensive protection insurance such as “Best Style”, and protection-type products including medical and nursing care insurance.
*2 Consist of whole life insurance, annuity insurance, endowment insurance and others.
*3 Third-sector insurance premiums reflect medical benefit, living needs, premium waiver benefit and others.

3. Annualized Premiums in Force (Individual Life Insurance and Annuities)

■ Annualized Premiums in Force (Individual Life Insurance and Annuities)

(Billions of yen)

	End of FY2025	1H FY2026	Change
Annualized premiums in force	2,144.0	2,157.5	+0.6%
Agency channel	1,651.5	1,678.8	+1.7%
Bancassurance channel	448.3	434.8	-3.0%
Protection-type products premiums*1	610.1	608.1	-0.3%
Saving-type products premiums*2	1,438.0	1,457.2	+1.3%
Third-sector insurance premiums*3	521.1	521.4	+0.1%

○ Annualized premiums in force increased by 0.6% from the end of FY2025, mainly due to favorable sales of yen-denominated single payment premium endowment insurance in the Agency channel.

*1 Consist of comprehensive protection insurance such as “Best Style”, and protection-type products including medical and nursing care insurance.
*2 Consist of whole life insurance, annuity insurance, endowment insurance and others.
*3 Third-sector insurance premiums reflect medical benefit, living needs, premium waiver benefit and others.

4. Life Insurance in Force (Group Insurance and Group Pensions)

■ Life Insurance in Force (Group Insurance and Group Pensions)

(Billions of yen)

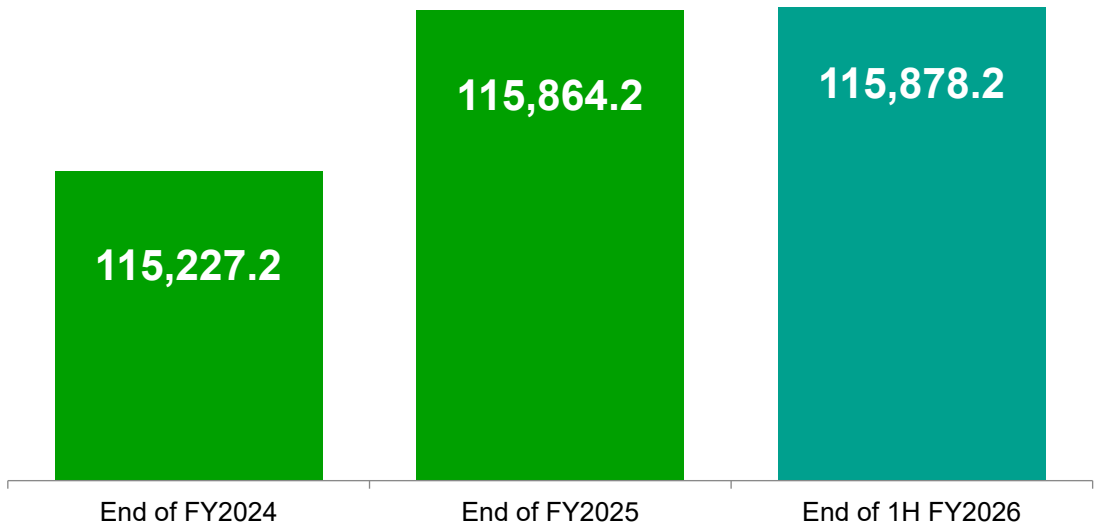
	End of FY2025	1H FY2026	Change
Group insurance	115,864.2	115,878.2	+0.0%
(Domestic Group) *1	118,439.9	118,551.2	+0.1%
Group pensions	8,223.6	8,247.0	+0.3%
(Domestic Group) *2	9,400.0	9,579.6	+1.9%

○ Group insurance in force increased to 115,878.2 billion yen from the end of FY2025, continuing to maintain the top share in the domestic market.

*1 The sum of Meiji Yasuda and Meiji Yasuda Trust Life Insurance Co., Ltd.
*2 The sum of Meiji Yasuda and Meiji Yasuda Asset Management Company Ltd.

■ Trend of Group Insurance in Force

(Billions of yen)



5. Net Operating Profit

■ Net Operating Profit

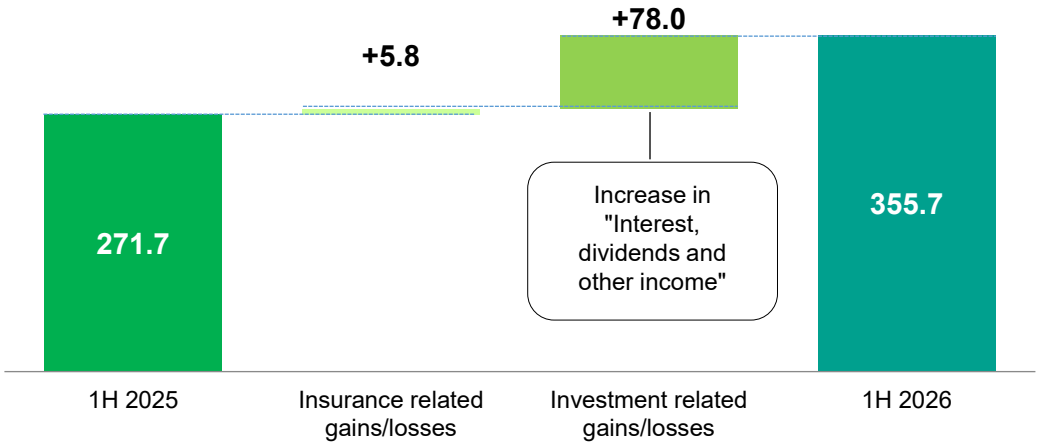
(Billions of yen)

	1H FY2025	1H FY2026	Change
Net operating profit*1	271.7	355.7	+30.9%
Insurance related gains / losses*1,2	139.9	145.8	+4.2%
Investment related gains / losses*1,2	131.8	209.9	+59.2%

- ○ Net operating profit increased by 30.9% year-on-year, mainly due to an increase in investment related gains (a record high).
- ○ Insurance related gains remained above the previous year's level.
- ○ Investment related gains increased by 59.2% year-on-year, due to an increase in "Interest, dividends and other income" and other factors.

■ Main Factors of Change in Net Operating Profit

(Billions of yen)



*1 Net operating profit is Base profit of Meiji Yasuda excluding the impact of provision or reversal of standard policy reserves. This is also applied in insurance related gains / losses and investment related gains / losses.

*2 For the Investment income, the portion that is anticipated in advance for premium calculation purposes is recognized as an effect of insurance sales under "insurance related gains and losses," rather than "investment related gains and losses."

明治安田
MEIJI YASUDA

6. Net Investment Income

■ Net Investment Income

(Billions of yen)

	1H FY2025	1H FY2026	Difference
Net investment income (total)	436.5	132.3	-304.2
Net investment income (general account)	403.3	99.5	-303.8
Investment income	964.6	946.7	-17.8
Interest, dividends and other income	650.9	684.2	+33.3
Gains on sales of securities	284.6	228.0	-56.6
Gains on redemption of securities	27.3	30.0	+2.6
Foreign exchange gains	-	-	-
Investment expenses	561.2	847.1	+285.9
Losses on sales of securities	278.4	410.2	+131.7
Losses on valuation of securities	36.3	100.4	+64.1
Losses on redemption of securities	0.0	0.0	-0.0
Losses on derivative financial instruments	180.2	200.5	+20.2
Foreign exchange losses	9.0	74.2	+65.1

○ Net investment income (general account) decreased by 303.8 billion yen year-on-year.

○ Although “interest, dividends and other income” increased year-on-year due to the depreciation of the yen and the replacement of yen-denominated bonds, investment expenses increased due to an increase in losses on sales of yen-denominated bonds and other factors.

(Reference) Investment Environment in 1H FY2026

	End of 1H FY2026	Difference from End of 1H FY2025
TOPIX	4,108.65	+971.05
Nikkei 225 (yen)	66,753.72	+21,821.09
Interest rate of 10-year JGBs (%)	3.050	+1.405
Interest rate of 10-year U.S. Treasury Bonds (%)	5.285	+1.135
Dollar / Yen exchange rate	157.35	+8.47
Euro / Yen exchange rate	178.34	+3.87

7. Unrealized Gains and Breakeven Point of Domestic Stocks

■ Unrealized Gains in General Account Investment Assets

(Billions of yen)

	End of FY2025	End of 1H FY2026	Difference
Unrealized gains in general account	5,603.4	5,451.6	-151.8
Securities with market price *1	4,880.6	4,801.9	-78.7
Domestic bonds	-2,161.8	-2,424.1	-262.3
Domestic stocks	6,141.7	6,877.7	+736.0
Foreign securities	709.4	126.6	-582.8
Real estate	695.0	700.5	+5.4

○ Unrealized gains in general account decreased by 151.8 billion yen from the end of FY2025, due to an expansion of unrealized losses on bonds resulting from the rising domestic and foreign interest rates and other factors, despite increases in domestic and foreign stock prices.

*1 Including securities that are deemed appropriate to be handled under the Financial Instruments and Exchange Act.

■ Breakeven Point of Domestic Stocks

If Meiji Yasuda's portfolio fully correlates with TOPIX.

	End of FY2025	End of 1H FY2026*2
TOPIX	Approx. 660pts	Approx. 710pts

*2 Breakeven point in Nikkei 225 basis was estimated approximately 11,500 Yen.

8. Quality Indicators of Policies (Surrender, Lapse, and Total Persistency Rate)

■ Surrender and Lapse Rate*1 (Individual Life Insurance and Annuities)

	1H FY2025	1H FY2026	Difference
Individual life insurance and individual annuities	2.72%	2.83%	+0.11pts
Core products*2	2.42%	2.24%	-0.18pts

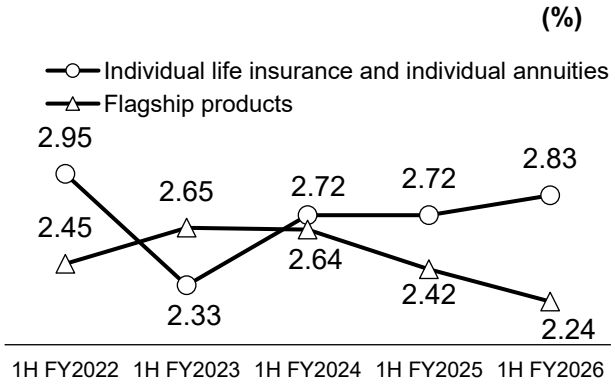
■ Total Persistency Rate*3 (Individual Life Insurance and Annuities)

	1H FY2025	1H FY2026	Difference
13th month	94.1%	94.6%	+0.5pts
25th month	87.7%	87.5%	-0.2pts
61st month	70.3%	68.2%	-2.1pts

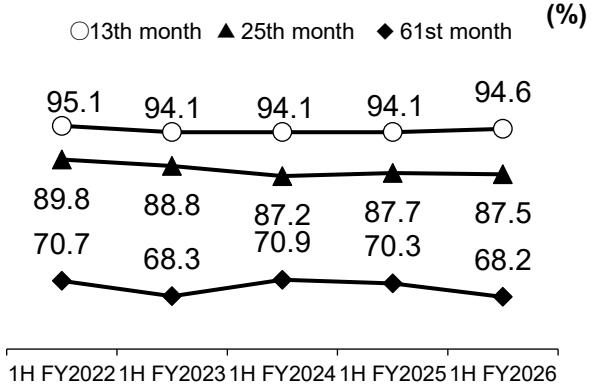
○ Although the surrender and lapse rate increased year-on-year, mainly due to an increase in surrenders in the Bancassurance channel, the rates of core products improved year-on-year and remained at a favorable level.

*1 Surrender and lapse rate represents the rate of annualized premium of amount after deducting reinstatement policies from surrendered and lapsed policies to annualized premium in force at the beginning of the fiscal year.
*2 The surrender and lapse rates of the core products are those of "Best Style" and "L.A.“
*3 Total persistency rate is calculated based on the amount of policies in force.

■ Surrender and Lapse Rate



■ Total Persistency Rate



1. Insurance Premiums and Net Operating Profit Equivalents of StanCorp

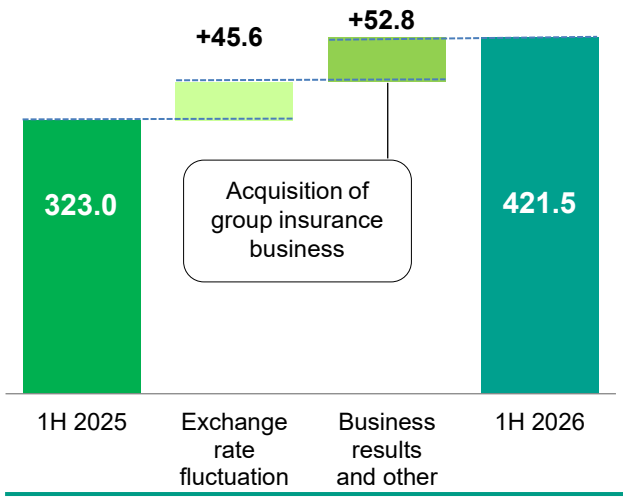
■ Insurance Premiums and Net Operating Profit Equivalents[*1]

(Billions of yen)

	1H FY2025	1H FY2026	Change[*4]
Insurance premiums[*2]	323.0	421.5	+30.5%
Net operating profit equivalents[*3]	55.9	71.2	+27.3%

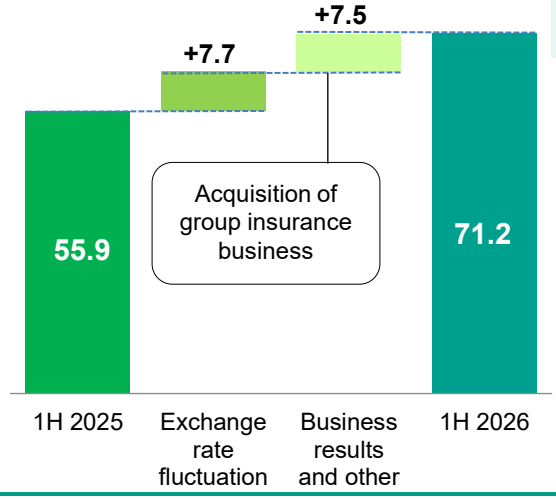
■ Main Factors of Change in Insurance Premiums

(Billions of yen)



■ Main Factors of Change in Net Operating Profit Equivalents

(Billions of yen)



○ Insurance premiums increased by 30.5% year-on-year, mainly due to the effect of the acquisition of Allstate's voluntary group insurance business.

○ Net operating profit equivalents increased by 27.3% year-on-year, mainly due to the effect of the acquisition of Allstate's voluntary group insurance business and a favorable deviation in the benefit ratio.

* Allstate, acquired in April 2025, is included in the Group's results from 1H FY2025, reflecting only April–June results.

*1 The accounting period is from January to June.

*2 "Insurance premiums" refers to the amount after deducting reinsurance income from "Insurance premiums and other."

*3 Net operating profit equivalents are pretax profit excluding expenses such as expenses for capital gains/losses and intangible asset amortization associated with purchase accounting.

*4 Changes based on US dollar were +16.4% in insurance premiums and +13.5% in Net operating profit equivalents.

* Exchange rate used was 144.81 to 1 US dollar at the end of June 2025 for 1H FY2025, and 162.39 to 1 US dollar at the end of June 2026 for 1H FY2026.

2. Statements of Income and Balance Sheet (StanCorp) *1

Statements of Income

(Billions of yen)

	1H FY2026 *2	Change *3
Ordinary income （A）	603.8	+31.5%
Insurance premiums and other	429.4	+32.9%
Investment income	145.3	+27.0%
Ordinary expenses （B）	589.4	+32.8%
Benefits and other payments	279.3	+32.2%
Provision for policy reserves and other reserves	9.9	+32.4%
Investment expenses	95.8	+47.6%
Operating expenses	176.0	+27.5%
Ordinary profit（A – B）	14.4	-7.7%
Extraordinary gains / losses	–	–
Income taxes	4.0	-6.7%
Net surplus	10.3	-4.4%

Balance Sheet

(Billions of yen)

	End of 1H FY2026 *2	Difference *4
Total assets	9,481.8	+503.8
Cash, deposit and call loans	182.6	-27.6
Securities	5,610.2	+575.5
Loans	2,164.1	+97.1
Tangible fixed assets	43.4	+4.4
Intangible fixed assets	772.4	-8.8
Total liabilities	8,067.0	+501.9
Policy reserves and other reserves	7,707.9	+648.4
Policy reserves	6,932.8	+629.8
Total net assets	1,414.8	+1.8
Capital surplus	1,372.2	+49.2
Earned surplus	66.3	-28.3
Net unrealized gains on available-for-sale securities	-95.5	-22.3

*1 Reclassified from financial statements based on USGAAP to JGAAP

*2 Exchange rate used was 162.39 to 1 US dollar at the end of June 2026

*3 Exchange rate used was 144.81 yen to 1 US dollar at the end of June 2025

*4 Exchange rate used was 156.56 yen to 1 US dollar at the end of December 2025

3. Insurance Premiums and Net Operating Profit Equivalents of Banner Life

■ Insurance Premiums and Net Operating Profit Equivalents[*1]

(Billions of yen)

	1H FY2025	1H FY2026	Change
Insurance premiums[*2]	-	210.0	-
Net operating profit equivalents[*3]	-	8.1	-

○ New policy sales in the term life insurance business of Banner Life remained strong.

* Banner Life, acquired in February 2026, is included in the Group's results from 1Q FY2026.

*1 The accounting period is from January to June.

*2 "Insurance premiums" refers to the amount after deducting reinsurance income from "Insurance premiums and other."

*3 Net operating profit equivalents are pretax profit excluding expenses such as expenses for capital gains/losses.

* Exchange rate used was 162.39 to 1 US dollar at the end of June 2026 for 1H FY2026.

4. Statements of Income and Balance Sheet (Banner Life) *1

Statements of Income

(Billions of yen)

	1H FY2026 *2
Ordinary income （A）	370.1
Insurance premiums and other	261.3
Investment income	78.6
Ordinary expenses （B）	362.4
Benefits and other payments	267.9
Investment expenses	41.4
Operating expenses	51.9
Ordinary profit（A – B）	7.6
Extraordinary gains / losses	-
Income taxes	1.6
Net surplus	6.0

Balance Sheet

(Billions of yen)

	End of 1H FY2026 *2	Difference *3
Total assets	2,746.0	+194.4
Cash, deposit and call loans	12.2	+11.2
Securities	2,438.8	+154.3
Loans	191.1	-1.6
Tangible fixed assets	6.8	+0.0
Intangible fixed assets	14.9	+0.4
Total liabilities	2,572.7	+93.4
Policy reserves and other reserves	2,094.2	+60.5
Policy reserves	2,094.2	+65.3
Total net assets	173.3	+100.9
Capital stock	82.3	+3.0
Capital surplus	410.7	+61.5
Earned surplus	-340.4	+34.6
Net unrealized gains on available-for-sale securities	-19.3	-1.1

*1 Reclassified from financial statements based on IFRS to JGAAP

*2 Exchange rate used was 162.39 to 1 US dollar at the end of June 2026

*3 Exchange rate used was 156.56 yen to 1 US dollar at the end of December 2025

Business Outlook for FY2026

■ Outlook for Insurance Premiums of the Group

(Billions of yen)

	FY2026 Outlook	Change	FY2025 actual
Insurance premiums of the Group (excluding reinsurance income)	Approx. 5,000.0	Increase	4,485.4
Overseas insurance business	Approx. 1,450.0	Increase	754.7

■ Outlook for Net Operating Profit of the Group

(Billions of yen)

	FY2026 Outlook	Change	FY2025 actual
Net operating profit of the Group	Approx. 800.0	Increase	760.2
Overseas insurance business	Approx. 160.0	Flat	167.4

* Outlook is based on our current information and reasonable assumptions. Actual financial results may be different from this outlook due to various factors

○ Insurance premiums of the Group are expected to continue to “increase.”

○ Net operating profit of the Group is expected to be revised from “flat” to “increase” reflecting better than expected 1H results, mainly due to an increase in investment related gains from the replacement of yen-denominated bonds, the depreciation of the yen and higher stock dividends and other factors.

Results of the 1st Half of FY2026

		Mid-term management targets	1H FY2026	Change/difference *3
Corporate value	Group Surplus	5% average yearly growth (Compared to the start of the 10-year plan in FY2020)	13,290.0 billion yen	+390.0 billion yen
Financial soundness	Group ESR	Steadily maintain 165% or more (Aiming to return to the 200–220% range over the Mid-term)	202.9%	-5.8pts
	On-balance sheet capital	4.5 trillion yen or more	4.7 trillion yen	-188.3 billion yen
Profitability	Net operating profit of the Group	Steadily secure about 600.0 billion yen	435.1 billion yen	+31.8%
Growth potential	Insurance premiums of the Group (excluding reinsurance income)	4.0 trillion yen or more	2.4 trillion yen	+3.0%
	Number of customers	12,400,000	12,260,000	+2,000
	Annualized premiums in force〔protection-type products〕*1	615.0 billion yen	608.1 billion yen	-0.3%
	Number of MY Link Coordinators*2	37,000	38,123	+391

*1 Meaning those products handled by MY Link Coordinators and others (sales personnel) and group insurance marketing channel, including comprehensive protection insurance such as “Best Style”, medical insurance and nursing care insurance.
*2 Mid-term management target is as of April 1, 2027. 1H FY2026 result is as of October 1, 2026.
*3 Difference from April 1, 2026 in the case of the number of MY Link Coordinators; year-on-year change/difference or change/difference from the end of FY2025 in the case of other indicators.