

# Directors and Executive Officers

As of August 31, 2012

Directors	
<b>Chairman of the Board</b>	Ken-ichi Sekiguchi
<b>Directors</b>	Kenji Matsuo Hiroaki Tonooka Yoshinori Ozaki Yoshio Maekawa Keiji Aritomi*      Advisor, Yamato Holdings Co., Ltd. Saburo Horiuchi*      Certified Public Accountant Yuko Tashima*      Attorney at Law Shigehiko Hattori*      Chairman of the Board, Shimadzu Corporation Seiichi Ochiai*      Professor of Law, Chuo Law School
Executive Officers	
	Ken-ichi Sekiguchi**
<b>President</b>	Kenji Matsuo**
<b>Deputy Presidents</b>	Hiroaki Tonooka Yoshinori Ozaki
<b>Senior Managing Executive Officers</b>	Hajime Inomata Kiyotaka Fuke      Chief Executive, Group Marketing Ichiro Wakasa Koichiro Takahashi      Chief Executive, Individual Insurance Marketing Hirotoshi Endo      Chief Executive, General Agent Marketing
<b>Managing Executive Officers</b>	Yasushi Wada Masahide Ishikawa Nobuya Suzuki Hiroshi Tokuoka Masahiro Kijima Katsunari Maeda      Chief General Manager, Tokyo Marketing Headquarters Akio Negishi Toshihiko Yamashita      Chief Executive, Investment Tatsuo Ogoshi
<b>Executive Officers</b>	Takashi Ito      General Manager, Koriyama Regional Office Hiromasa Suzuki      Chief General Manager, Nagoya Marketing Headquarters Kenji Kojo      General Manager, Auditing Department Masahiro Ifuku      General Manager, Securities Investment Department Kikuo Asano      General Manager, Profit Management & Actuarial Department Akio Sakai      Chief General Manager, Osaka Marketing Headquarters Masahiko Sagara      General Manager, Group Market Planning & Research Department Shigeru Kawamoto      General Manager, Corporate Planning & Research Department

\* Outside Director

\*\* Representative Executive Officer