

Directors and Executive Officers

Director

As of July 1, 2008

Chairman of the Board

Ken-ichi Sekiguchi

Director

Kenji Matsuo
 Kyoichi Fukuda
 Yasuharu Takamatsu
 Osamu Kobayashi
 Yuzaburo Mogi * Chairman and CEO, Kikkoman Corporation
 Tetsuro Kitao * Attorney at Law
 Akio Matsuzaki * Senior Advisor, Morinaga & Co., Ltd.
 Keiji Aritomi * Chairman, Yamato Holdings Co., Ltd.
 Saburo Horiuchi * Certified Public Accountant
 Yuko Tashima * Attorney at Law

Executive Officers

Ken-ichi Sekiguchi **

President

Kenji Matsuo **

Deputy President

Kyoichi Fukuda
 Yasuharu Takamatsu Chief Executive, Investment

Senior Managing Executive Officer

Michio Kondo Chief Executive, Individual Insurance Marketing
 Toshio Abe
 Tamio Kurosaki Chief Executive, Group Marketing
 Shin'ichi Ikemoto Chief General Manager, Tokyo Marketing Headquarters
 Hiroaki Tonooka

Managing Executive Officer

Yutaka Shigemori Chief Executive, General Agent Marketing
 Kiyotaka Fuke
 Hajime Inomata
 Shigehiro Maeda
 Yoshinori Ozaki
 Ichiro Wakasa
 Katsumi Yoneda
 Koichiro Takahashi Chief General Manager, Nagoya Marketing Headquarters
 Yutaka Inada Chief General Manager, Osaka Marketing Headquarters

Executive Officer

Hiroto Endo General Manager, Agency Department
 Yasushi Wada
 Masahide Ishikawa General Manager, Credit Analysis & Investment Risk Management Department
 Takashi Ito General Manager, Mito Regional Office
 Hiroshi Tokuoka General Manager, Group Market Planning & Research Department
 Masahiro Kijima General Manager, Financial Institution Channel Department
 Nobuya Suzuki General Manager, Product Development Department
 Hiromasa Suzuki General Manager, Human Resources Department

* Outside Director

** Representative Executive Officer