

As of July 2, 2004

BOARD OF DIRECTORS

Mikihiko Miyamoto	Chairman of the Board
Ryotaro Kaneko	President
Yukichi Ozawa	Deputy President
Naoshi Kiyono	Deputy President
Toshio Akimoto	Senior Managing Director Chief Executive, Individual Insurance Marketing
Yoshio Yamamoto	Senior Managing Director
Shigeru Hirata	Senior Managing Director
Ikuo Sasaki	Senior Managing Director Chief Executive, Group Marketing
Masato Komura	Senior Managing Director Chief Executive, Investment
Hiromi Okamoto	Managing Director Chief Executive, Underwriting
Koichi Yamada	Managing Director Chief Executive, Customer Service
Katsuzo Iwata	Managing Director
Seiji Nishi	Managing Director
Ryusuke Inagaki	Managing Director Deputy Chief Executive, Group Marketing
Kenichi Sekiguchi	Managing Director Chief Executive, New Market Development
Kyoichi Fukuda	General Manager, Group Market Planning & Administration Department
Kenji Matsuo	General Manager, Real Estate Investment Department
Toshio Abe	General Manager, Human Resource Department
Masahiro Nakagawa	General Manager, Corporate Planning & Research Department
Kazutomo Ueyama	General Manager, Legal Affairs, Corporate Planning & Research Department
Hideaki Hattori	General Manager, International Department
Kiyotaka Fuke	General Manager, Marketing Planning & Research Department

EXECUTIVE OFFICERS

Kouichi Hagari	Managing Officer Chief General Manager, 1st Metropolitan Area Marketing Headquarters
Tsukashi Nitta	Managing Officer Deputy Chief Executive, Individual Insurance Marketing
Masuo Kuroki	Managing Officer Chief General Manager, Kyushu- Okinawa Area Marketing Headquarters
Michio Kondo	Managing Officer Chief General Manager, Kinki Area Marketing Headquarters
Shin'ichi Ikemoto	Managing Officer Chief General Manager, Tokyo Marketing Headquarters
Kunio Momoi	Chief General Manager, Hokkaido- Tohoku Area Marketing Headquarters
Masatami Sasano	Chief General Manager, Chubu- Hokuriku Area Marketing Headquarters
Tatsuo Shionozaki	General Manager, Koriyama Regional Office
Katsuzo Konishi	General Manager, 1st Government Offices Marketing Department
Yutaka Shigemori	Chief General Manager, Osaka Marketing Headquarters
Yasuharu Takamatsu	Chief General Manager, Nagoya Marketing Headquarters
Hajime Inomata	General Manager, Kyoto Regional Office

BOARD OF AUDITORS

Masatoshi Sato	Senior Corporate Auditor
Yutaka Ando	Senior Corporate Auditor
Satoru Kishi	Senior Corporate Auditor (Senior Advisor, The Bank of Tokyo- Mitsubishi, Limited)
Yasuhiro Satoh	Senior Corporate Auditor (Executive Adviser, Kirin Brewery Company, Limited)
Hiroshi Yasuda	Senior Corporate Auditor (Special Advisor, Yasuda Real Estate Company, Limited)

SENIOR CORPORATE ADVISOR

Terumichi Tsuchida
Kenjiro Hata
Yuji Oshima