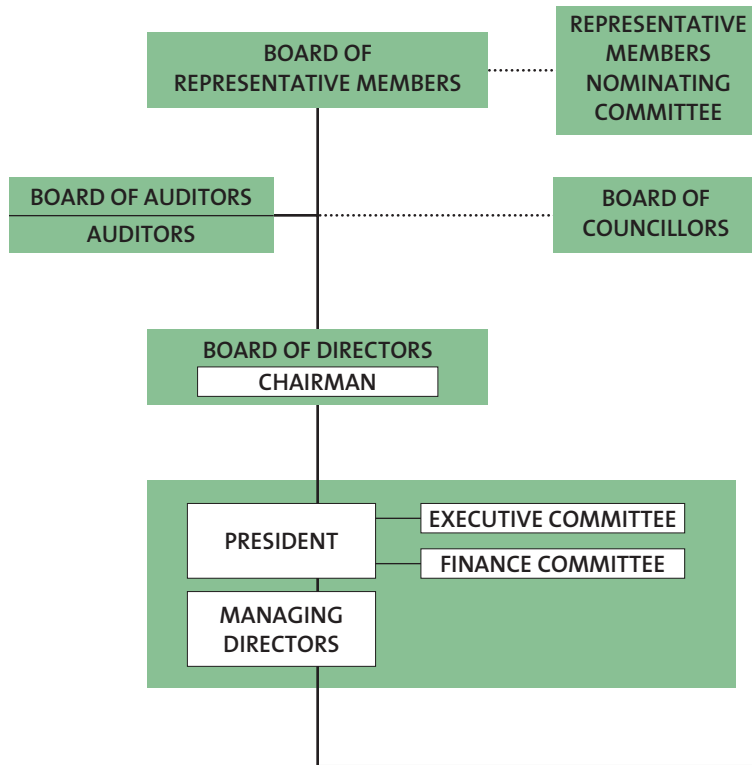


# Company Organization

As of July 2, 2003



<b>Marketing</b>
Agency Department
Tokyo Marketing Bureau
Financial Planning Education Department
<b>Corporate Marketing</b>
Corporate Marketing Department
Special Corporate Marketing Department
Special Group Marketing Department
Group Service Department
Field Personnel Department
Marketing Planning & Research Department
Market Development Department
Product Development Department
Asset Management Department
Pension Fund Investment & Services Bureau
<b>Underwriting</b>
Underwriting Department
Medical Department
<b>Customer Service</b>
Service Planning & Administration Department
Policy Administration Center
Osaka Policy Administration Center
Customer Service Department
Policy Service Department
Claims Administration Department
<b>Investment</b>
Investment Planning & Administration
Corporate Finance & Personal Loan Department
Securities Investment Department
Real Estate Department
Credit Analysis & Investment Risk Management Department
Investment Administration Department
International Department
Personnel Department
General Affairs Department
Information Systems Department
Profit Management & Actuarial Department
Affiliated Companies Department
Corporate Planning & Research Department
Corporate Communications Department
Secretary's Department
Osaka General Affairs Department
Auditing Department
Tokyo 1st Group Marketing Department
Tokyo 2nd Group Marketing Department
Tokyo 3rd Group Marketing Department
Tokyo 4th Group Marketing Department
Nagoya Group Marketing Department
Osaka Group Marketing Department
Tokyo Corporate Group Marketing Department
Nagoya Corporate Group Marketing Department
Osaka Corporate Group Marketing Department
Metropolitan Area Corporate Marketing Department
Kinki Area Corporate Marketing Department
Hokkaido Area Corporate Marketing Department
Tohoku Area Corporate Marketing Department
North-Metropolitan Area Corporate Marketing Department
Chubu Area Corporate Marketing Department
Shizuoka Area Corporate Marketing Department
Tokai Area Corporate Marketing Department
Chugoku-Shikoku Area Corporate Marketing Department
Kyushu Area Corporate Marketing Department
Corporate Marketing Divisions (30)
<b>Regional Offices (79)</b>
Tokyo Chuo Metropolitan Office
Tokyo Shin-toshin Metropolitan Office