

BOARD OF DIRECTORS

As of July 3, 2002

Kenjiro Hata	Chairman of the Board	Yutaka Ando	Managing Director Chief General Manager, Nagoya
Ryotaro Kaneko	President	Kunio Momoi	Chief General Manager, Fukuoka General Manager, Fukuoka Regional Office
Shigeo Inoue	Deputy President	Masuo Kuroki	General Manager, Sapporo Regional Office
Yukichi Ozawa	Senior Managing Director Chief Executive, Investment	Michio Kondo	General Manager, Yokohama Regional Office
Motonori Kinugawa	Senior Managing Director Chief Executive, Corporate Marketing	Tatsuo Shionozaki	General Manager, Tokyo Chuo Metropolitan Office
Toshio Akimoto	Senior Managing Director	Kenji Matsuo	General Manager, Real Estate Department
Shigeru Hirata	Managing Director Chief Executive, Customer Service	Toshio Abe	General Manager, Personnel Department
Toru Matsuura	Managing Director	Yasuharu Takamatsu	General Manager, Corporate Planning & Research Department
Hiromi Okamoto	Managing Director	Kazuo Asakura	Senior Assistant to the Chief Executive Marketing
Hiroshi Katayama	Managing Director Chief Executive, Marketing	BOARD OF AUDITORS	
Masato Komura	Managing Director	Masakazu Masaki	Senior Corporate Auditor
Katsuzo Iwata	Managing Director	Yoshio Ishihara	Senior Corporate Auditor
Kouichi Hagari	Managing Director Chief General Manager, Tokyo Marketing Bureau	Satoru Kishi	Senior Corporate Auditor (Senior Adviser, The Bank of Tokyo- Mitsubishi, Limited)
Ryusuke Inagaki	Managing Director Chief General Manager, Osaka	Yasuhiro Satoh	Senior Corporate Auditor (Chairman, Kirin Brewery Company, Limited)
		SENIOR CORPORATE ADVISOR	
		Terumichi Tsuchida	