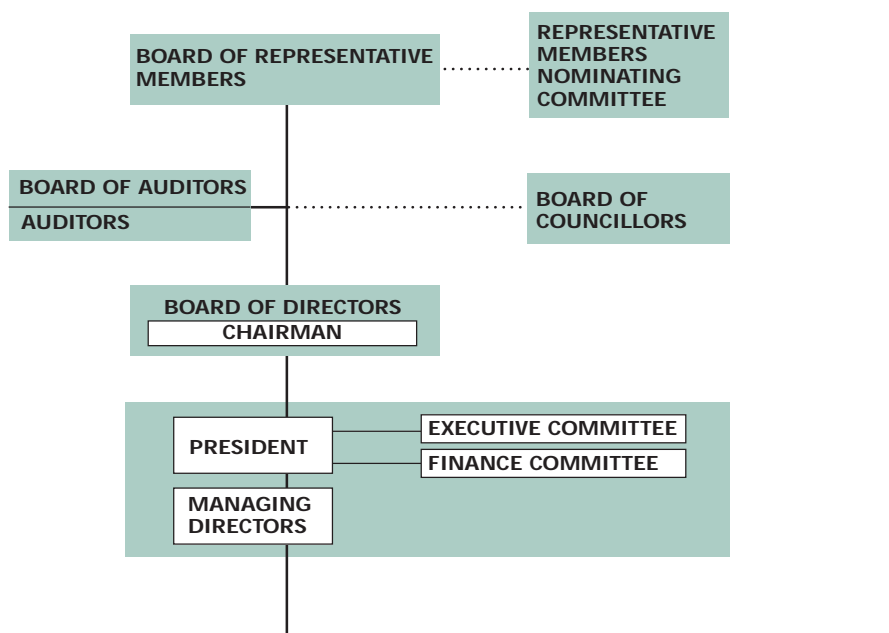


# COMPANY ORGANIZATION

As of July 3, 2001



<b>Marketing</b>
Agency Department
Tokyo Marketing Bureau
Financial Planning Education Department
<b>Corporate Marketing</b>
Corporate Marketing Department
Special Corporate Marketing Department
Special Group Marketing Department
Group Service Department
Field Personnel Department
Marketing Planning & Research Department
Market Development Department
Product Development Department
Pension Fund Investment & Services Bureau
Asset Management Department
Health Care Service Department
<b>Customer Service</b>
Customer Service Center
Service Planning & Administration
Underwriting
Medical
Customer Support
Customers Services
Osaka Customer Service Center
<b>Investment</b>
Investment Planning & Administration
Credit Analysis Department
Corporate Finance & Personal Loan Department
Securities Investment Department
Separate Account Investment Department
Investment Administration Department
Real Estate Department
International Department
Personnel Department
General Affairs Department
Information Systems Department
Profit Management & Actuarial Department
Affiliated Companies Department
Corporate Planning & Research Department
Secretary's Department
Osaka General Affairs Department
Auditing Department
Tokyo 1st Group Marketing Department
Tokyo 2nd Group Marketing Department
Tokyo 3rd Group Marketing Department
Tokyo 4th Group Marketing Department
Nagoya Group Marketing Department
Osaka Group Marketing Department
Tokyo 1st Corporate Group Marketing Department
Tokyo 2nd Corporate Group Marketing Department
Nagoya Corporate Group Marketing Department
Osaka Corporate Group Marketing Department
Metropolitan Area Corporate Marketing Department
Kinki Area Corporate Marketing Department
Hokkaido Area Corporate Marketing Department
Tohoku Area Corporate Marketing Department
North-Metropolitan Area Corporate Marketing Department
Chubu Area Corporate Marketing Department
Shizuoka Area Corporate Marketing Department
Tokai Area Corporate Marketing Department
Chugoku-Shikoku Area Corporate Marketing Department
Kyusyu Area Corporate Marketing Department
Corporate Marketing Divisions (34)
Regional Offices (81)
Tokyo Chuo Metropolitan Office
Tokyo Shin-toshin Metropolitan Office
Agency Offices (1,191)
Corporate Marketing Divisions (21)