

DIRECTORS AND AUDITORS

As of July 3, 2001

BOARD OF DIRECTORS

Kenjiro Hata	Chairman of the Board	Kouichi Hagari	Managing Director Chief General Manager, Nagoya
Ryotaro Kaneko	President	Ryusuke Inagaki	General Manager, Special Corporate Marketing Department
Shigeo Inoue	Deputy President	Yutaka Ando	General Manager, Investment Planning & Administration
Yukichi Ozawa	Senior Managing Director Chief Executive, Investment	Shinkichi Mori	General Manager, Corporate Marketing Department
Motonori Kinugawa	Senior Managing Director Chief Executive, Corporate Marketing	Kunio Momoi	Chief General Manager, Fukuoka General Manager, Fukuoka Regional Office
Toshio Akimoto	Senior Managing Director	Masuo Kuroki	General Manager, Sapporo Regional Office
Yasuharu Mochizuki	Managing Director Chief Executive, Marketing	Michio Kondo	General Manager, Agency Department
Shigeru Hirata	Managing Director Chief Executive, Customer Service	Tatsuo Shionozaki	General Manager, Tokyo Chuo Metropolitan Office
Kiyoshi Awazu	Managing Director Chief General Manager, Osaka	Kenji Matsuo	General Manager, Real Estate Department
Toru Matsuura	Managing Director	Toshio Abe	General Manager, Personnel Department

Hiromi Okamoto Managing Director

Hiroshi Katayama Managing Director
Chief General Manager,
Tokyo Marketing Bureau

Masato Komura Managing Director

Katsuzo Iwata Managing Director

BOARD OF AUDITORS

Masakazu Masaki Senior Corporate Auditor

Yoshio Ishihara Senior Corporate Auditor

Satoru Kishi Chairman of the Board
The Bank of Tokyo-Mitsubishi, Limited

Yasuhiro Satoh Chairman
Kirin Brewery Company, Limited

SENIOR CORPORATE ADVISOR

Terumichi Tsuchida